

Hospitality Directions US

Our updated lodging outlook

Compelling economic and industry fundamentals suggest continued momentum for 2018

Less than a month into 2018, the eight-year growth cycle in the lodging industry lumbers on. While RevPAR performance in the third quarter of 2017 appeared to take a breather, the combined impacts of improving economic fundamentals and the regional increase in performance associated with the aftermath of Hurricanes Harvey and Irma resulted in a stronger fourth quarter, driving home a solid finish for the year. Going forward, the Tax Cuts and Jobs Act is reportedly providing a boost in business and consumer sentiment, and is expected to contribute to GDP growth in 2018.

Our outlook for 2018 anticipates:

Slight increase in supply growth of **2.0%**; the long-term average



Slowing demand growth results in slight increase in occupancy to
66.1%



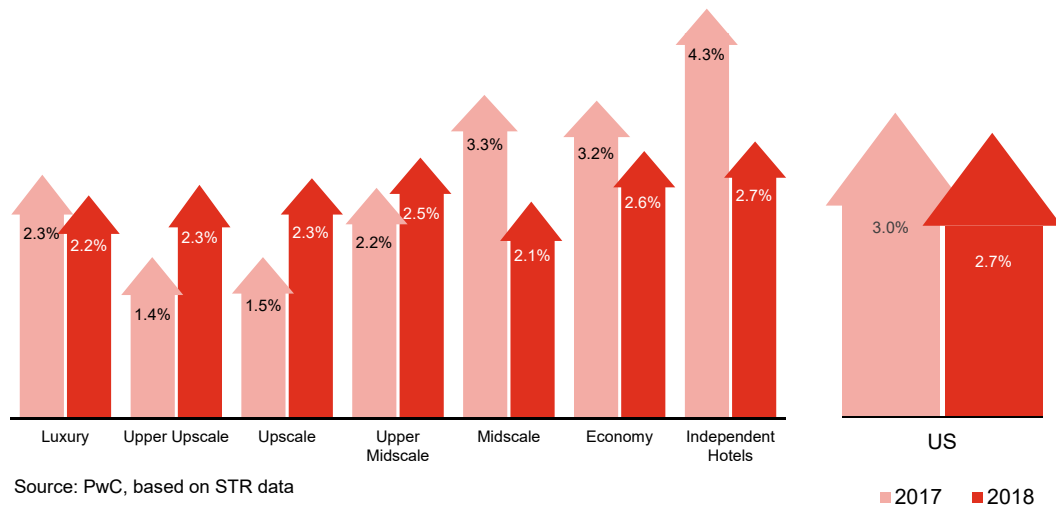
After slowing in 2017, *average daily rate growth returns*, driving RevPAR increase of **2.7%**

Growth in lodging demand continues to be a tale of two travelers. The leisure transient segment, which provided a meaningful tailwind for demand this cycle, continues to drive room-night demand. These travelers, however, tend to be relatively price sensitive and are more likely to shop around for a compelling price. Inbound international travel, an important source of leisure demand, declined in the first and second quarter of 2017, though the weakening US Dollar may help to offset that decline going forward. Conversely, the corporate transient segment (and its counterpart, group travel), largely considered the bread and butter business for many hotels, continues to exhibit anemic growth. The sluggishness of these two demand segments has been cited as contributing to the slower growth in ADR in the late stages of the current recovery, even as occupancy levels exceed 35-year records.

Increase in supply, long considered the Achilles heel for industry growth cycles, has been relatively tame during this recovery. While occupancies in 2017 continued to reach record levels, this can be attributed in part to restraint in supply growth.

Looking ahead to 2018, underlying macroeconomic and industry fundamentals are expected to remain strong. Supply growth is expected to reach the long-term average, while demand growth is anticipated to continue to support record occupancy levels. Strength in consumer spending and the potential for an uptick in corporate transient demand are anticipated to drive a slight uptick in ADR growth compared to last year, ultimately resulting in the ninth straight year of RevPAR growth, approaching the record for the longest consecutive quarterly growth cycle in over 30 years.

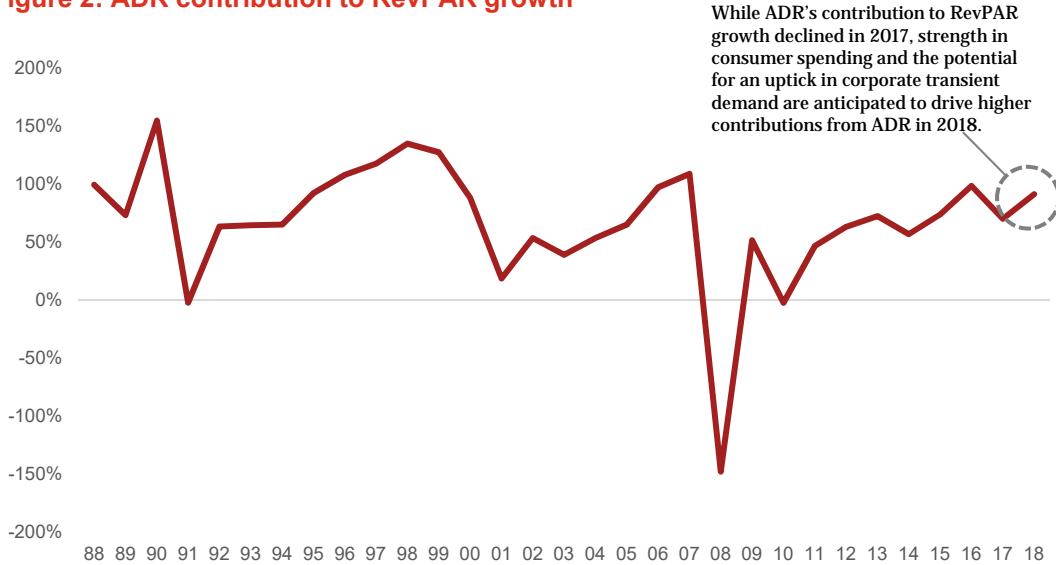
Figure 1: RevPAR growth, US and chain scales



Hospitality Directions Outlook Tables

For detailed outlook tables covering the US and each of the chain scales, please access the [*Hospitality Directions Outlook Tables*](#) available online.

Figure 2: ADR contribution to RevPAR growth



Source: PwC, based on STR data

Business, consumer spending to support further economic growth in 2018

The Tax Cuts and Jobs Act is a significant political win for the Trump administration; the short, medium, and long-term impacts of the new tax code structure on the lodging industry are less easy to measure. However, economists at IHS-Markit anticipate a 10 basis point incremental increase in GDP in 2018 as a result of the Act.

Consumer fundamentals have been on solid footing for several quarters, encouraged by rising home prices, real wages, and stock prices, in addition to a decreasing unemployment rate. While our lodging commentary notes the tepidness with which corporate transient demand has grown this cycle, business activity in the broader economy

has remained strong, with spending on equipment and construction both ending the year on positive notes. Non-residential fixed investment, a key indicator of business investment spending, is anticipated to grow 4.8 and 5.5 percent, respectively, in 2017 and 2018.

Overall, economists at IHS-Markit anticipate GDP in 2017 will grow at a 2.5 percent rate, measured on a fourth-quarter-over-fourth-quarter basis, driven by strong consumer fundamentals, exports, and equipment spending. In 2018, the Tax Cuts and Jobs Act is expected to positively contribute approximately 10 basis points to GDP, resulting in a 2.8 percent growth rate, measured on a fourth-quarter-over-fourth-quarter basis.

Table 1: US outlook (released January 22nd, 2018)

	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018
Demand growth	0.7%	-2.5%	-6.2%	7.3%	4.6%	2.7%	1.9%	4.0%	2.5%	1.5%	2.7%	2.2%
Supply growth	1.2%	2.4%	2.8%	1.7%	0.4%	0.3%	0.5%	0.6%	1.0%	1.5%	1.8%	2.0%
Room starts, % change	4.9%	-9.2%	-63.7%	-39.1%	57.9%	26.1%	26.6%	36.4%	12.3%	14.6%	-2.0%	17.3%
Occupancy	62.8%	59.8%	54.6%	57.6%	60.0%	61.4%	62.3%	64.4%	65.4%	65.4%	65.9%	66.1%
% change	-0.5%	-4.8%	-8.8%	5.6%	4.2%	2.4%	1.4%	3.4%	1.5%	0.0%	0.9%	0.2%
Average daily rate	\$104.31	\$107.37	\$98.16	\$98.02	\$101.75	\$106.04	\$110.03	\$115.14	\$120.33	\$124.12	\$126.72	\$129.72
% change	6.6%	2.9%	-8.6%	-0.1%	3.8%	4.2%	3.8%	4.7%	4.5%	3.2%	2.1%	2.4%
RevPAR	\$65.54	\$64.24	\$53.55	\$56.45	\$61.05	\$65.12	\$68.51	\$74.12	\$78.64	\$81.16	\$83.57	\$85.74
% change	6.1%	-2.0%	-16.6%	5.4%	8.2%	6.7%	5.2%	8.2%	6.1%	3.2%	3.0%	2.7%
GDP, % change Q4/Q4	1.9%	-2.8%	-0.2%	2.7%	1.7%	1.3%	2.7%	2.7%	2.0%	1.8%	2.5%	2.8%
Inflation, % change	2.5%	3.1%	-0.1%	1.7%	2.5%	1.9%	1.3%	1.5%	0.3%	1.2%	1.6%	1.5%

Source: STR; Bureau of Economic Analysis; IHS-Markit (forecast released January 2018); MHC Construction Analysis System; PwC

Table 2: Chain scale outlook, percentage change from prior year

	2017					2018				
Chain scale	Demand	Supply	Occupancy	ADR	RevPAR	Demand	Supply	Occupancy	ADR	RevPAR
Luxury	1.9	1.6	0.3	2.0	2.3	2.1	2.3	-0.2	2.4	2.2
Upper upscale	2.1	2.1	0.0	1.4	1.4	2.2	2.2	0.1	2.2	2.3
Upscale	6.1	6.0	0.1	1.4	1.5	3.8	3.6	0.2	2.1	2.3
Upper midscale	4.0	3.3	0.7	1.5	2.2	4.4	3.9	0.5	2.0	2.5
Midscale	2.4	1.3	1.2	2.1	3.3	1.9	1.8	0.1	2.0	2.1
Economy	0.7	0.1	0.6	2.7	3.2	0.3	0.4	-0.1	2.8	2.6
Independent hotels	1.5	0.0	1.4	2.8	4.3	0.7	0.7	0.1	2.7	2.7
US total	2.7	1.8	0.9	2.1	3.0	2.2	2.0	0.2	2.4	2.7

Source: PwC, based on STR data

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Definitions and information requests

Abbreviated terms include average daily rate (“ADR”), revenue per available rooms (“RevPAR”), and real gross domestic product (“GDP”). Growth rates are percentage change in annual averages, except GDP growth, which is expressed on a fourth-quarter-over-fourth-quarter basis. The personal consumption expenditure price index is used to measure inflation, including the conversion of RevPAR to constant dollars, which is reported as real RevPAR.

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