ASIA PACIFIC HOTELS MONITOR

NOVEMBER 2019 ISSUE 6





Whitebridge Hospitality is a specialist advisor to investors, developers and operators in the hospitality industry around the globe. We provide investment, operational and planning advice, and guidance in respect of the entire hospitality spectrum, including: hotels, mixed-use resorts, leisure facilities, casinos, visitor attractions and sporting venues. Our uniquely qualified team can provide services throughout an asset's life cycle.



Rider Levett Bucknall is an independent construction, property and management consultant, providing advice focused on the cost, quality and sustainability of the built environment. Worldwide the firm has over 3,600 staff operating from more than 120 offices. Its international reach ensures that it provides services in line with the latest innovations and examples of best practice, supporting expertise across all sectors of the built environment. Achievements are renowned: from the early days of pioneering quantity surveying, to landmark projects such as the Sydney Opera House, HSBC Headquarters Building in Hong Kong, the 2012 London Olympic Games and CityCenter in Las Vegas.



STR provides clients with access to hotel research with regular and custom reports covering over 60,000 hotels globally. They provide a single source of global hotel performance data, offering concise, accurate and thorough industry research worldwide and they track a variety of Profitability, Pipeline, Forecast and Census data covering all aspects of the industry.

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Introduction

According to the IMF, despite global economic uncertainties (who is going to call the timing for the impending recession, certainly not me) and slowing regional growth (for example, China recorded GDP growth of 6% in Q3 2019, the slowest rate of growth in 30 years), Asia remains the fastest growing region in the world and in 2019 could account for more than two-thirds of global GDP growth.

Perhaps the economic uncertainties of the region are beginning to influence local hotel markets. Certainly there are more cities in negative RevPAR territory than in recent years. Notable fallers include: Hong Kong SAR (most likely due to the umbrella-filled streets deterring visitors) and the island paradise of Phuket (-10.8%, reportedly due to a sluggish world economy and political uncertainty in Thailand).

In what is still a relatively buoyant region in terms of construction activity, construction cost inflation is expected to continue to grow in most markets (aside from Hong Kong, where tender prices are in decline).

A rich variety of transactions were concluded in the last 12 months, including some big corporate deals, mixed use schemes, portfolios, resorts and deals out of administration. Australia was the most dynamic country, with Singapore shown to be singing from a similar hymn sheet.

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For the final page feature, STR is sharing some valuable opinions on future trends within the key cities in China, thereby highlighting growing regional differences, and varying future supply and demand trends.

Philip Camble

Director, Whitebridge Hospitality Editor, Asia Pacific Hotels Monitor

Performance Trends

Oct 2018 - Sep 2019		2019			
City	ADR	Occ	RevPAR	ADR	
	LC	%	LC	LC	
Bangkok	3,424	78.1	2,674	3,386	
Beijing	626	75.7	474	609	
Delhi-NCR	6,501	71.8	4,670	6,264	
Ho Chi Minh City	2,724,346	69.7	1,899,323	2,562,166	
Hong Kong SAR	1,427	83.8	1,196	1,460	
Incheon & Seoul	158,316	71.2	112,733	163,478	
Jakarta	999,629	61.3	612,387	1,002,957	
Kuala Lumpur	330	67.0	221	346	
Maldives	8,278	67.5	5,584	8,232	
Metro Manila	5,181	68.7	3,557	5,038	
Mumbai	8,330	76.9	6,402	8,038	
Phuket	3,885	70.3	2,733	4,096	
Shanghai	641	71.3	457	647	
Singapore	269	84.6	227	269	
Sydney	223	83.0	185	228	
Taipei	5,525	68.2	3,766	5,450	
Tokyo	19,558	86.8	16,972	18,850	
Wellington Area	189	77.9	147	181	

2010

Source: STR

LC = Local Currency

- Numerous markets in the region declined on a rolling 12-month average basis between October 2018 and September 2019. Hong Kong SAR's RevPAR declined by -7.5%, which was mostly driven by the drop in Occupancy due to recent protests. Phuket and Kuala Lumpur have both recorded steep RevPAR declines at -10.8% and -7.7%, respectively, as a result of decreases in both ADR and Occupancy.
- On the positive side of growth, several key markets in the region (such as Delhi NCR, Mumbai and Metro Manila) reached RevPAR growth above +4%, primarily driven by an increase in ADR. Mumbai is also doing well, with a +4.3% increase in ADR, which is driven by a +3.6% increase in ADR

2018		Growth						
Occ	RevPAR	ADR	}	0	Occ		RevPAR	
%	LC	Abs (LC)	%	Abs %	%	Abs (LC)	%	
79.4	2,690	38	1.1	-1.3	-1.7	-15	-0.6	
76.4	465	17	2.9	-0.7	-0.9	9	1.9	
69.6	4,357	236	3.8	2.3	3.3	313	7.2	
73.6	1,884,789	162,181	6.3	-3.8	-5.2	14,534	0.8	
88.5	1,292	-33	-2.2	-4.7	-5.3	-96	-7.5	
66.6	108,956	-5,162	-3.2	4.6	6.8	3,777	3.5	
63.1	632,395	-3,328	-0.3	-1.8	-2.8	-20,008	-3.2	
69.2	239	-16	-4.7	-2.1	-3.1	-18	-7.7	
67.7	5,574	46	0.6	-0.2	-0.4	11	0.2	
67.7	3,411	143	2.8	0.9	1.4	145	4.3	
76.4	6,139	292	3.6	0.5	0.6	263	4.3	
74.8	3,062	-211	-5.2	-4.4	-5.9	-330	-10.8	
73.0	472	-6	-0.9	-1.7	-2.3	-15	-3.2	
82.8	223	-0	-0.2	1.8	2.1	4	2.0	
84.2	192	-5	-2.3	-1.2	-1.5	-7	-3.7	
67.6	3,682	75	1.4	0.6	0.9	84	2.3	
88.1	16,599	708	3.8	-1.3	-1.5	373	2.2	
78.3	141	8	4.5	-0.4	-0.5	6	3.9	

 The region boasts a strong active pipeline, with over 840,206 rooms in the planning, final planning, or construction stages. From the markets compared above, Shanghai, Bangkok, Tokyo and Jakarta have the largest pipelines, with each market having over 10,000 rooms in pipeline.

Hotel Construction Costs

Country	Currency	Budget hotels
	•	LC per sqm
Australia	AUD	2,700 - 3,600
China	CNY	9,800 - 12,700
Hong Kong	HKD	23,700 - 27,700
India	INR	55,000 - 70,000
Indonesia	IDR*	8,200 - 12,400
Japan	JPY	319,300 - 406,900
Macau	MOP	19,900 - 23,900
Malaysia	MYR	2,100 - 3,100
New Zealand	NZD	2,800 - 3,800
Philippines	PHP	40,700 - 44,700
Singapore	SGD	2,500 - 3,400
South Korea	KRW*	1,700 - 2,300
Thailand	THB	40,200 - 46,400
Vietnam	VND*	NA - NA
Source: Rider Levett Bucknall	* '000s	LC = Local Currency

- South Asia is seeing an increase in hotel construction activity in 60% of cities reported, North Asia in only 12% and Oceania 80%.
- New Zealand construction activity eased through the summer, but expected to pick up through the second half of 2019.
- Australia is seeing significant investment in infrastructure, but with building work expected to fall.
- Hong Kong tender prices are declining.
- Southeast Asia cities have been recording low levels of cost growth over the past few years and we are anticipating a gradual increase in escalation rates.
- Ho Chi Minh City and Jakarta are forecasting the highest rates of tender price inflation growth across the region.
- Singapore construction output is growing, but exposed to any risk of a global slowdown.

Mid m	ıar	ket – low	Mid m	ark	et – high			Luxury
	LC	per sqm		LC	per sqm		LC	per sqm
2,800	-	4,100	3,300	-	4,800	3,700	-	6,600
11,000	-	14,100	13,200	-	17,000	14,600	-	19,200
28,400	-	33,100	31,600	-	37,400	34,500	-	42,100
63,000	-	74,000	77,000	-	93,000	86,000	-	115,000
11,800	-	13,900	3,900	-	17,500	15,500	-	20,600
372,900	-	489,300	450,100	-	607,700	522,200	-	741,600
24,300	-	27,900	27,900	-	33,200	30,400	-	37,200
2,500	-	3,600	4,100	-	6,100	5,100	-	7,100
3,700	-	4,500	4,400	-	5,400	5,300	-	6,900
43,900	-	49,600	48,400	-	55,700	58,900	-	66,000
3,300	-	3,700	3,800	-	4,600	4,300	-	5,600
2,000	-	2,700	3,100	-	4,500	3,600	-	5,300
44,300	-	50,500	52,500	-	56,700	56,700	-	62,000
26,300	-	33,300	30,900	-	46,400	36,700	-	44,000

These costs have been prepared from a survey of Rider Levett Bucknall worldwide offices. Costs are expressed in local currency per square metre of Gross Floor Area except:

- China, Macau and Hong Kong which are expressed per square metre of Construction Floor Area (measured to outside face of external walls); and
- Singapore, Vietnam, Indonesia and Malaysia which are expressed per square metre of Construction Floor Area (measured to outside of external walls and inclusive of covered basement and above ground parking areas).

The costs include FF&E (except New Zealand and Australia), but exclude operator's stock and equipment. Fees, land costs and local taxes (Sales Taxes or similar) are also excluded. Costs are generally based on constructing hotels to international design standards. Data is prepared to highlight key cost trends and differences between markets. Users should verify the suitability of general cost data to their specific circumstances. Exchange rates and inflation can distort generic data, for specific project guidance please contact Rider Levett Bucknall.

Transaction Tracker

Region	Hotel	Location			
Portfolio Transactions					
	23x AccorInvest hotels 4x Accor hotels 3x Tasmanian hotels 21x Keys hotels 18x Fortress hotels Four Points / Breakfree 4x Russel/Lockwood hotels Mercure / Novotel Stevens 6x Red Planet Hotels	Australia Australia Australia India Japan New Zealand New Zealand Singapore Thailand			
Single Asset Tran	nsactions				
Australia	LinQ Southbank Hilton Surfers Paradise Four Points by Sheraton Sydney Seasons Harbour Plaza	Melbourne Queensland Sydney Sydney			
China	Largos Residences Citadines Mercer Pan Pacific Suzhou Hotel	Hong Kong Hong Kong Suzhou			
Japan	Hilton Odawara Resort Hotel Oriental Express Shinsaibashi Hilton Odaiba	Odawara Osaka Tokyo			
New Zealand	Waldorf Stadium Apartment Hotel Novotel New Plymouth	Aukland New Plymouth			
Singapore	Ascott Raffles Place Oakwood Premier OUE Marina Mandarin ² Ibis Novena	CBD Marina bay Marina Square Novena			
South Korea	Hotel Aropa Ibis Ambassador	Seoul Seoul			
Other	Fortune Select Metropolitan Jaipur Royale Chulan Bukit Bintang Hotel Finolhu Maldives Four Points by Sheraton Bangkok InterContinental Hanoi West Lake Hotel	Jaipur, India Kuala Lumpur, Malaysia Baa Atoll, Maldives Bangkok, Thailand Hanoi, Vietnam			
Source: Whitebridge Hospitality		* out of administration			

- Mixed use deals: Aloft Perth (AUD100m, Aus);
 Hotham Alpine Resort (AUD120m, Aus); Westin Perth (AUD201m, Aus); Next Brisbane (AUD150m, Aus); Hotel White Bear Osaka (JPY55bn, Jap); W Hotel Sentosa (SGD393m, Sin).
- Corporate deals: Green Tree acquired majority stake in Argyle Hotels (Aus); Oyo acquired Qianyu (Chi); Accor acquired stake in Treebo Hotels (USD50m, Ind); Memories acquired minority stake in Strand Hotel International (SGD3.2m, Mya).

Price per Key	Total Price	No. of Keys
USD	USD	
68,000	210,000,000	3,046
287,000	240,000,000	831
184,000	24,300,000	132
35,000	67,600,000	1,911
241,000	760,000,000	3,150
345,000	230,000,000	664
217,000	201,000,000	928
925,000	715,000,000	772
62,000	60,000,000	975
190,000	31,000,000	162
130,000	21,000,000	389
373,000	111,000,000	297
455,000	54,000,000	119
1,701,000	75,000,000	44
1,839,000	101,000,000	55
120,000	58,000,000	480
732,000	120,000,000	163
207,000	26,000,000	124
1,226,000	555,000,000	453
210,000	37,000,000	178
187,000	16,000,000	85
1,826,000	267,000,000	146
782,000	210,000,000	268
871,000	501,000,000	575
522,000	126,000,000	241
247,000	31,000,000	127
192,000	70,000,000	363
59,000	5,300,000	90
123,000	49,000,000	400
723,000	90,000,000	125
271,000	73,000,000	268
191,000	56,000,000	293

¹ includes managed properties

- Out of admin deals: Brookfield acquired Hotel Leelaventure (INR39.5bn, Ind); Blackstone acquired Golden Jubilee Hotels (Ind).
- Other notables: Blackstone acquired Conrad Rangali Island (Mal); Marriott acquired 6x Chalet Hotels (Ind); HPL acquired Weligama Bay Marriott (SLa).

Prices have been rounded where appropriate. We do not warrant the accuracy of this data which was obtained from publicly available sources and reported in industry journals. Conversions to euros were made according to the exchange rate at the time of the announcement.

² includes part of Marina Square

WHICH FACTORS ARE DRIVING TOURISM IN CHINA?

Introduction

STR reports on over 170 markets in China, with the market forecast available in Beijing, Chengdu, Guangzhou, Hangzhou and Shanghai.

Overview

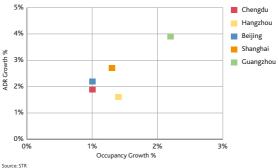
We with GDP having grown at a staggering average rate of +9.3% per annum over the past 25 years, China has become an economic powerhouse and the world's largest economy (source: Tourism Economics).

China's current GDP growth remains strong, relative to the global economic environment, but the strain of its trade war with the US and a global economic slowdown have created a downward trends of late. This has caused uncertainty that has affected the number of Chinese travellers heading abroad and disrupted global markets. But what impact is it having on markets in China?

Key Takeaways

The graph below plots ADR and occupancy growth in key cities in China.





Despite a challenging macro-economic landscape, China's key markets remain resilient. ADR continues to drive RevPAR increases and demand growth continues to outpace supply. The decline of Chinese international arrivals into other countries is driving demand in China's key markets. However, there is concern that these markets may feel the pinch if the trade war continues to decelerate China's economy.

An Indepth Look at Key Markets

Beijing - STR expects growth to continue with +3.1% RevPAR increase projected for 2020, underpinned by +2.2% jump in ADR. Demand growth of +2.3% is significant, outpacing supply's 2020 projection of +1.3% (supported by newly open Beijing Daxing International Airport, to be the world's busiest). Further ahead, city will host Winter Olympic Games in 2022.

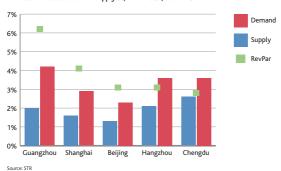
Chengdu - experienced challenging start to the year, but its fortunes are expected to change in 2020, as RevPAR is forecast to grow +2.8%, driven by +1.9% ADR increase. City benefits from being part of China's high-speed train system which boosts MICE demand. It has largest pipeline in China for 2020.

Guangzhou - an industrial centre expected to produce strong RevPAR growth in 2020 (+6.2%), as both occupancy and ADR increase. This follows strong showing in first nine months of 2019 (RevPAR up +3.8%) and largest anticipated demand growth of all markets in 2020 (+4.2%).

Hangzhou - home to Ali Baba's HQ, known for its proximity to the Grand Canal of China (longest in world) and its mix of leisure and business. Since 2010, demand has increased at CAGR of +7% per annum. Growth to continue through 2020 thanks to slower supply growth, with healthy increases in occupancy and ADR expected to drive RevPAR +3.1%.

The graph below plots growth in supply, demand and RevPAR in key cities.





Shanghai - following three years of occupancy declines caused by impact of new supply, 2020 is likely to be city's year of recovery. RevPAR growth expected to return, +4.1% in 2020, driven by +2.7% growth in ADR (this follows two consecutive years of RevPAR declines in last two years). Likely to be a city that will pick up displaced demand lost from Hong Kong following continued protests in the territory, owing to its similarities as a financial centre.



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